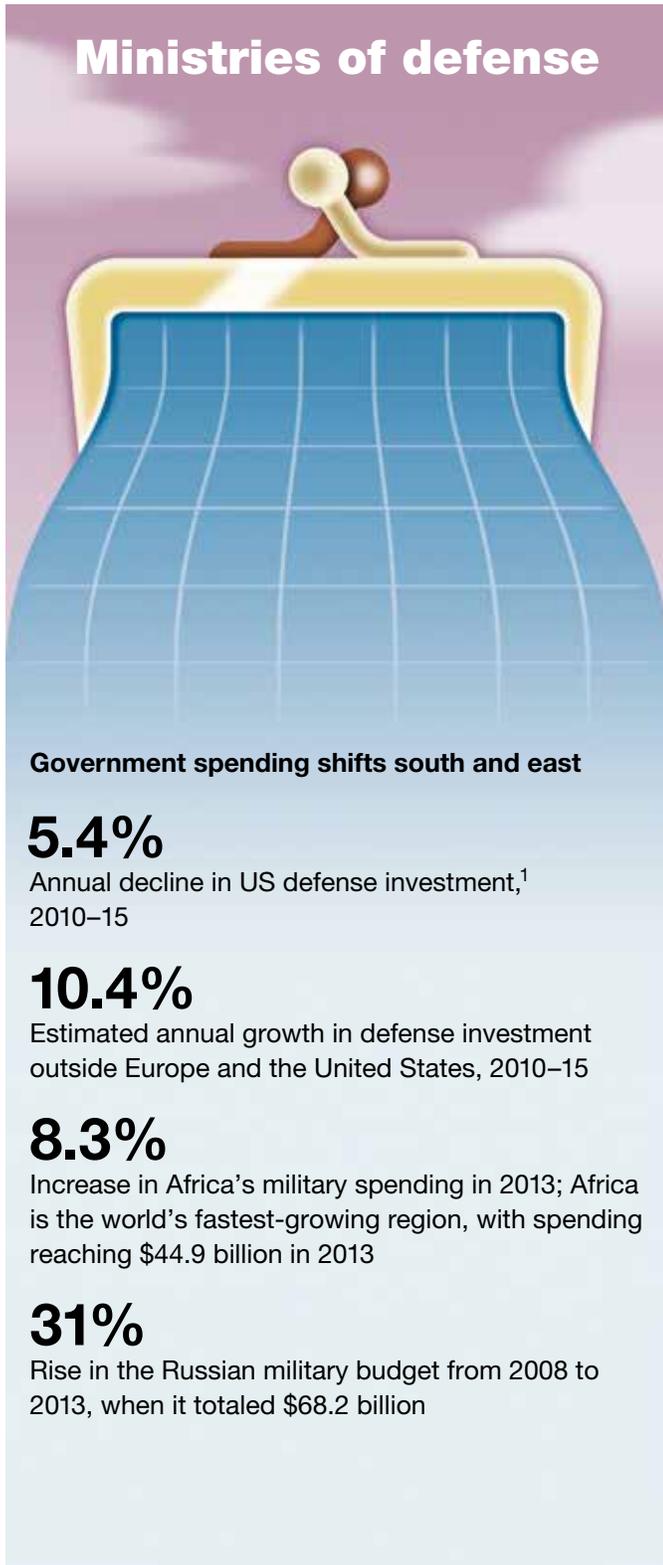
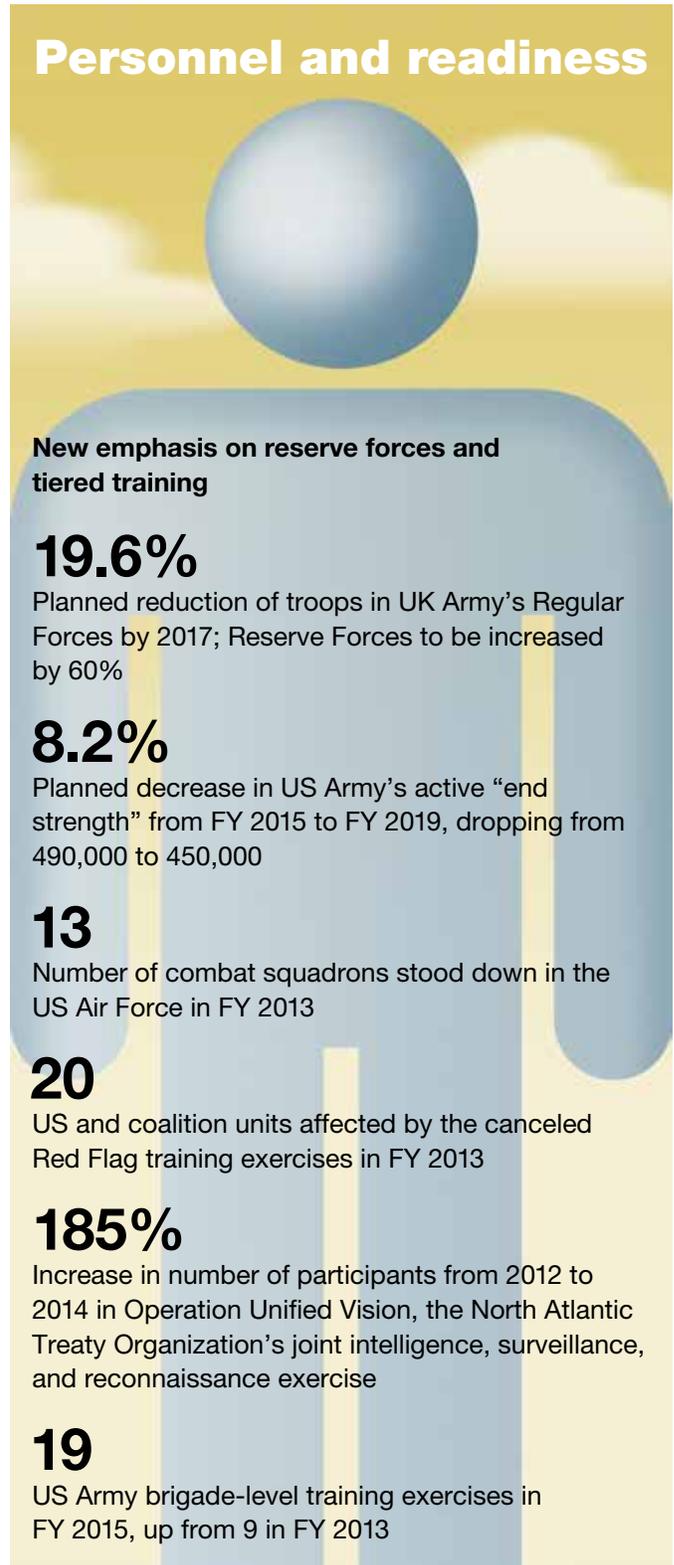


Defense by the numbers

Ministries of defense



Personnel and readiness



¹Investment defined as procurement and research, development, test, and evaluation spending. Growth figures are nominal.

Source: *Aviation Week*; BBC; *Breaking Defense*; companies' annual reports; *Defense Daily*; *Defense News*; *Defense Tech*; earnings calls; investor presentations; *Military1*; *The Military Balance 2014*, International Institute for Strategic Studies, 2014, iiss.org; national defense budget estimates, US Department of Defense; publications from ministries of defense; rt.com; spacex.com; Stockholm International Peace Research Institute; Teal Group; UK Ministry of Defence annual report and accounts; UK National Audit Office; US Department of the Army; US Department of Defense Comptroller

Defense industry



Eyeing global markets, staying profitable

\$50 billion

Decline in revenues of defense contractors from US Department of Defense, 2010–15

\$28 billion

Rise in revenues of defense contractors from all other defense departments and ministries, 2010–15

60.3%

Defense-related sales as portion of all sales for 20 largest defense companies in 2013, up from 44.3% in 2000

32.6%

Total returns for shareholders of leading defense companies, 2012–14, compared with 23.9% for all S&P 500 companies

2.3%

Amount of sales leading US defense companies spent on independent R&D in 2013, down from 3.3% in 1999

Future of defense



Disruptive technologies emerge

50%

Increase in resolution of commercial images allowed by the United States in 2014—from 0.5m images to 0.25m images

4

Number of years required for US Army to record its second million flight hours for unmanned systems; it took 20 years to reach the first million

\$5.1 billion

FY 2015 US presidential budget request for cyberspace operations budget, up from \$4.7 billion in FY 2014

98%

Increase in number of permits for commercial unmanned aerial operations granted by US Federal Aviation Administration, 2009–13