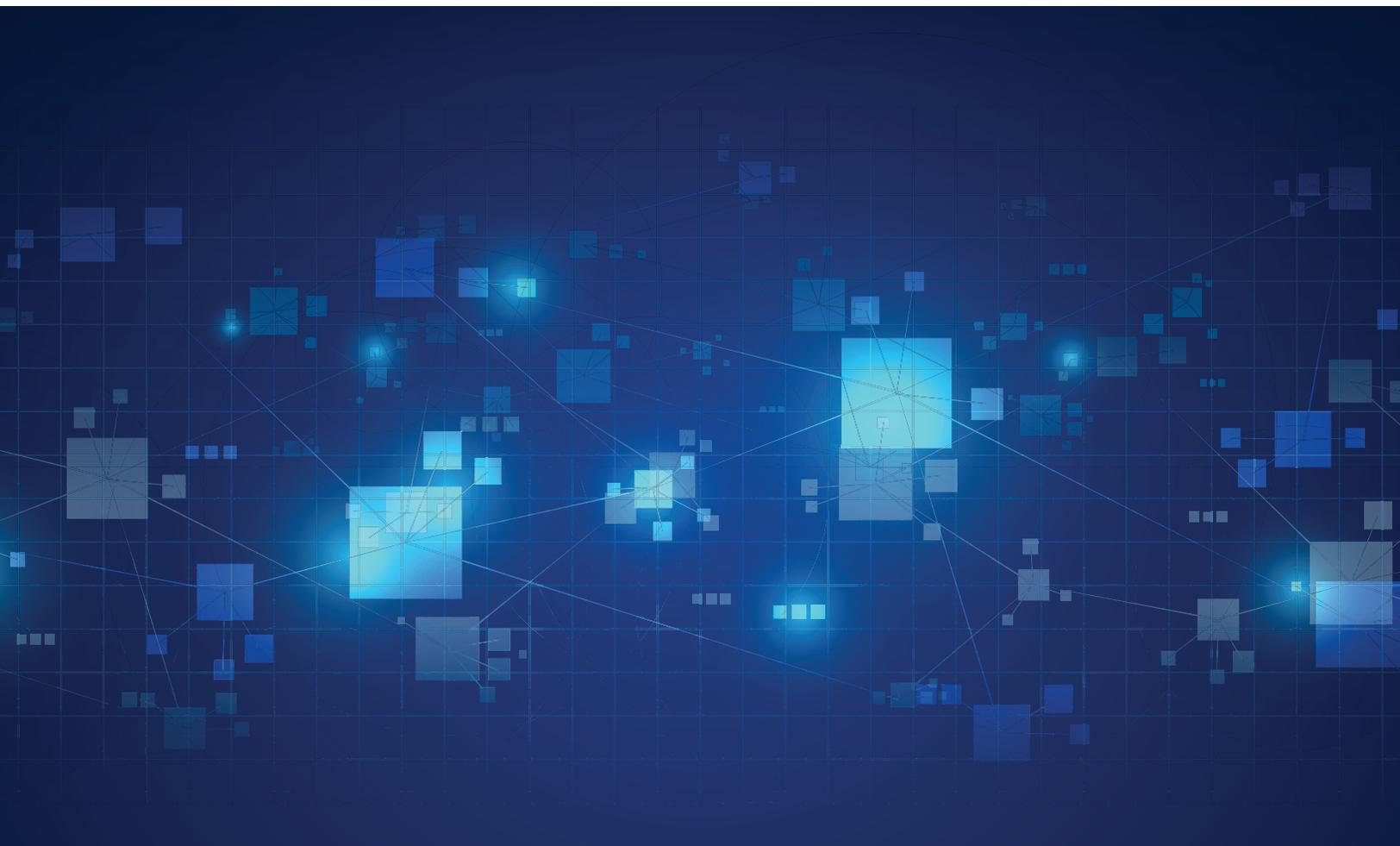


What every utility CEO should know about blockchain

Blockchain technology can streamline transactions along the utility value chain. Here is a look at six emerging applications.

Kimberly Henderson, Matt Rogers, and Emily Knoll



Bitcoin has attracted wide interest in recent months, but it's blockchain—the technology that underpins bitcoin and other cryptocurrencies—that has the potential to remake important aspects of the utility industry. Leading utilities have begun to ask how they could take advantage of these uses while withstanding threats from blockchain-enabled challengers. The emergence of blockchain introduces a new measure of uncertainty at a time when the industry is changing rapidly due to renewable and distributed energy, energy efficiency, energy storage, and digitization.

Blockchain technology could provide the infrastructure for sophisticated networks that manage payments, sales, trading, and distribution

(Exhibit 1). Given their potential to streamline transactions and cut costs, blockchains and smart contracts could help to remove pain points and friction throughout the power value chain (see sidebar, “Blockchain 101”). That said, blockchain technologies are still in their infancy, and questions remain about security, scalability, and governance.

In this article, we look at six ways that energy players are beginning to use these technologies, and we consider the prospects for blockchain's development within the industry.

1. Issue and trade renewable-energy certificates

Renewable energy certificates (RECs) are currently given to solar producers based on generation

Exhibit 1 Blockchain technology can coordinate traditionally centralized data flows throughout the power system.



Secure power generation and supply data transcribed to blockchains allow for visibility, security, and accuracy.

Renewable energy credits based on actual production are semi-autonomously awarded and traded.

Wholesale power is traded via smart contracts that minimize the need for brokers and indexing agencies.

Blockchain-enabled sensors and controls allow for secure, centralized data and improved grid resilience.

Real time customer-utility interactions facilitate faster payment cycles, more efficient energy use, and streamlined account management.

Peer to peer microgrids run autonomously, with **blockchains managing contracts for energy flows and instant payments.**

Electric vehicles seamlessly connect with infrastructure executing transactions through 'smart wallets.'

Smart home appliances coordinate electricity purchase and use with the grid, promoting grid efficiency and extending appliances' useful life.

Blockchain 101

In a conventional transaction, institutions such as banks and utilities centralize the flow of information. These intermediaries provide the security, transaction integrity, and official certifications that allow contracting parties to create value. Companies with scale and strong enterprise-software IT platforms have an advantage.

Costs associated with intermediated transactions, however, can create inefficient markets. For example, institutions use their own accounting systems and must reconcile entries with counterparties. This creates the possibility of error and dispute in the absence of a common real-time view. Additionally, relatively high operating costs can preclude smaller or less liquid vendors from participating.

Blockchain technology remedies these inefficiencies by enabling parties to transact directly using digitally encrypted, decentralized ledgers. Identical copies of the ledgers are shared and viewable by all members of the network, and a consensus process is used to agree on additions. The database itself can be used to confirm identities, apply time stamps, conduct transactions, and create records. So-called smart contracts can also be set up on a blockchain to execute processes according to predetermined rules.

By establishing an indelible “golden copy” of asset provenance and transaction history, these capabilities minimize the potential for fraud and for legal disputes over whether contracts have been fulfilled. Once a transaction is validated, it cannot be changed or removed. Since this permanent ledger is stored on each node of the network, no single member can tamper with the ledger. In this way, blockchain is both transparent and secure.

In a public blockchain like bitcoin, the validation process is based on game-theory concepts and theoretically prevents single or multiple validators from controlling the ledger. Computational power is used as a kind of validation currency, and several “miners” work to solve a highly complex math problem that validates the transaction and adds it to the blockchain. Blockchains can also be private—accessible only to invited members and validated by administrator(s) or a semi-autonomous guiding algorithm. Public blockchains are truly open disintermediated networks, but private blockchains are often used to coordinate closed networks holding sensitive information. These private blockchains will likely be the prevailing means for storing disintermediated energy information like meter and payment data.

estimates and forecasts rather than on actual generation. Inaccuracies could be reduced using sensors paired with smart contracts that record data to a blockchain ledger and issue or trade RECs based on actual energy produced. There is no need for a central agency to verify generation data or work through costly and inaccurate estimates because accurate data is instantly viewable and actionable on the secure ledger. Blockchain can reduce costs for

public agencies administering RECs by streamlining trade verification and data indexing.

Companies such as Volt Markets (an energy origination, tracking, and trading platform powered by smart contracts on the Ethereum blockchain), solar-panel designer Ideo CoLab, sensor maker Filament, and exchange operator Nasdaq are experimenting with services that allow power

generators and others to sell certificates arising from energy generation. Ideo CoLab, for example, has integrated its capabilities with Nasdaq's Linq platform as well as Filament's hardware—which uses digital sensors with blockchain capabilities—to issue RECs to producers for each kWh their solar panels generate, enabling even small solar producers to easily track, prove, and trade power.

2. Enable peer-to-peer power generation and distribution through microgrids

Blockchain technology's relatively low transaction costs allow smaller energy producers to sell excess energy, thereby increasing competition and grid efficiency. Smart contracts facilitate the real-time coordination of production data from solar panels and other installations, and execute sales contracts that allow for two-way energy flows throughout the network.

The State of New York, for example, is working to rebuild its power grid as a distributed platform, leveraging a framework that allows power companies and new entrants to collaborate. Start-up LO3 is using the Ethereum blockchain to allow consumers to buy power either directly from local producers or from a microgrid that sits on existing infrastructure. Brooklyn Microgrid, a project supported by LO3 and Siemens, is working to create such a microgrid in the New York City borough of Brooklyn (Exhibit 2). Blockchain-enabled metering allows power to be exchanged between members of the microgrid without a centralized authority or expensive infrastructure to manage flows. Members can control their energy-use preferences with a mobile app or smart-home system; their blockchain meters will purchase energy from solar owners based on preset cost preferences.

3. Electrify undeveloped markets

Many regions around the world have limited access to energy. Blockchains, combined with smart financing schemes, mobile applications, and digital

sensors, can help distribute energy in small, discrete packets in these regions, allowing a local owner of a solar-generation system to sell power to neighbors. The solar-system owner installs a blockchain-enabled solar panel on credit from the installer, using a mobile phone to pay for the hardware in installments and incurring minimal fees. Once the solar installation is paid for, the owner can sell small, discrete amounts of solar power to nearby consumers as they need energy. Power requests and payments can be made via mobile phone. The lighter fixed infrastructure involved with blockchain and mobile micropayments allows these networks to thrive where other infrastructure—wires, traditional loan structures, and centralized energy authorities, for example—would be too cumbersome.

In one pioneering social initiative, the crowdfunding platform Usizo connected to blockchain-enabled smart meters in underfunded South African schools so that donors can pay the school's electricity bills. Blockchain-based payments allow donors to ensure that 100 percent of each donation is used for its intended purpose. Similar methods can be used to provide electricity to new or underserved markets. M-PAYG, a Danish company, provides prepaid solar-energy systems to people living below the poverty line in developing markets and is leading a major project to electrify Uganda's largest refugee camp.

For the power industry, the result is more individuals with power access and an increasing number of microgrids to support the main grid infrastructure. Owners of small solar-generation systems gain access to new income streams.

4. Enable real-time transactions to balance supply and demand

As solar and wind energy scale, power markets are increasingly challenged to balance supply and demand. Power supply was once provided by mostly "on call" or dispatchable sources of energy, such as coal and gas generation. In many markets, power

Exhibit 2 Create peer to peer microgrids powered by local producers and run by smart contracts.



Solar “prosumers”— entities who produce and consume grid energy—and **local consumers set up a solar microgrid**



Participants install **blockchain-enabled smart meters** that track energy usage and generation



A **mobile application** enables members to **track their energy usage and trades on the microgrid**



Prosumers **produce excess energy** at certain points in the day



Blockchain meters match excess energy to consumption nodes, automatically generating smart contracts based on users’ price preferences



All **transactions are recorded accurately** and permanently in the blockchain ledger, which is **viewable on the mobile app**

Potential impact on power industry

Lower barriers to entry for small prosumers to sell excess energy

More efficient power allocation based on real time demand

Greater grid resilience to emergencies and blackouts by diversifying power sources at the edge of the grid

Limited role of centralized trade exchanges and trade verification agencies

supply varies with the wind and the sunshine. This has created demand for new “flexibility” services, to either adjust power demand to better match supply, or compensate backup sources of supply that can respond quickly in times of shortage.

The Northern European transmission-system operator TenneT has launched pilots in Germany and the Netherlands to use blockchain technology to provide such flexibility services to the grid. TenneT’s pilots integrate storage assets, from electric cars and household batteries, into power markets.

UK-based Electron is using blockchain to develop a platform for a flexibility marketplace, to allow real-time transactions to balance power supply and demand. This has been dubbed an “energy eBay,” as it opens up participation in power markets. The trading platform would compensate consumers for adjusting their energy consumption, encouraging higher consumption in periods of high renewable power supply and lower consumption in periods of relatively low supply. It allows power generators and storage providers to transact in response to real-time price signals.

The flexibility marketplace leverages a blockchain-based asset register that Electron has been developing over the past two years. The register does not require a central coordinator and aims to ultimately allow for direct transactions between all included assets, such as smart-home technologies.

5. Manage infrastructure in real time

Blockchain can enable more efficient monitoring and maintenance of power-industry infrastructure, based on secure, real-time data communicated by sensors. If an anomaly is detected, maintenance can be facilitated and paid for by smart contracts, leading to faster response times. Data is secure because it is only available to nodes in the

blockchain network. Again, blockchain adds a layer of security and coordination to current digital pilots, enabling quick, accurate data gathering and communication between hardware suppliers, utility maintenance, and emergency response teams.

6. Connect electric-vehicle charging stations

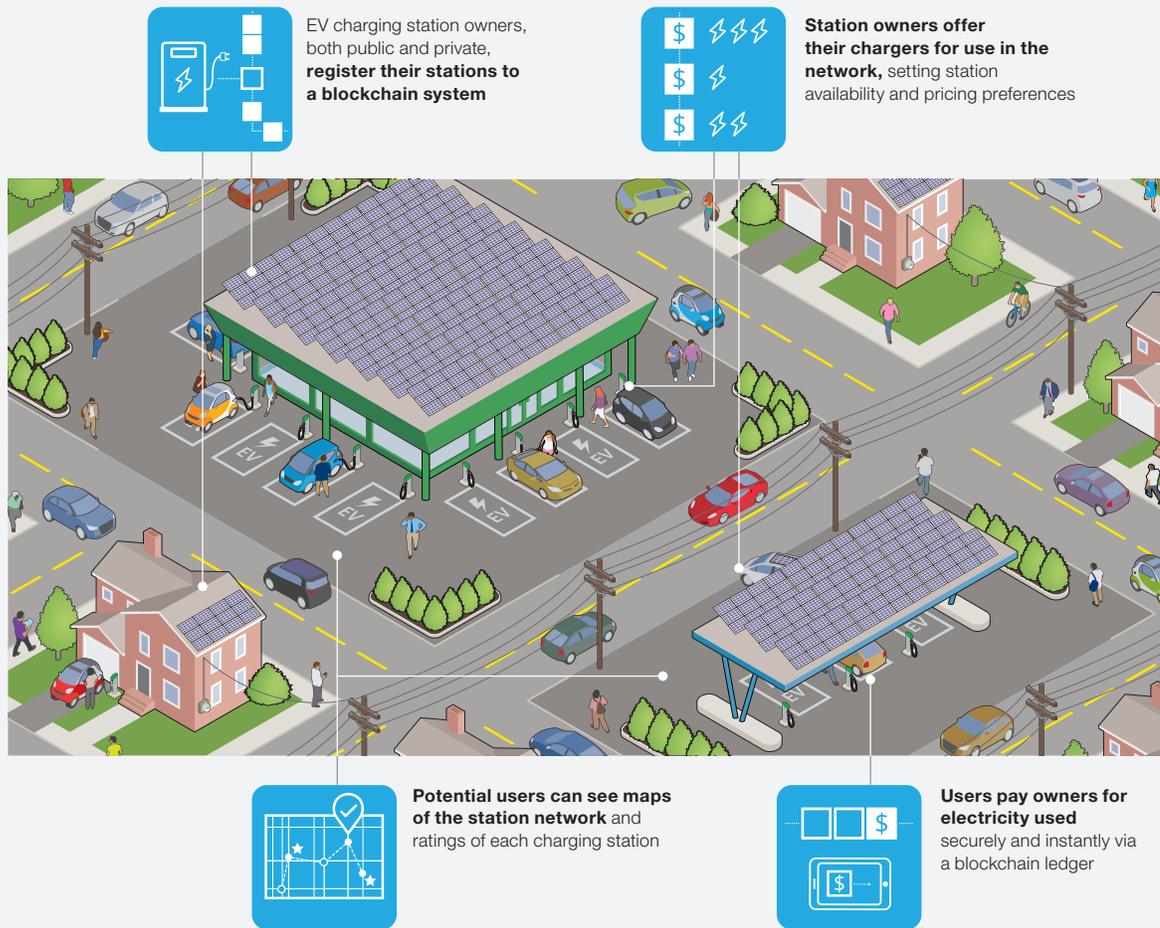
In transport, blockchain offers opportunities to coordinate electric-vehicle (EV) charging. Blockchain facilitates energy payments at charging stations, allowing EV drivers to view maps of the charging network that highlight choices based on each user’s preference and real-time pricing data. If blockchain microgrids have been set up in the area, power prices at each station can be established by grid and residential power suppliers. Drivers can pay securely and instantly using a blockchain wallet.

By facilitating a larger and more efficient charging network, blockchain can catalyze faster adoption of electric vehicles. Blockchain coordinates the charging-station network autonomously, showing drivers where nearby stations are located and how they are being used (Exhibit 3). Smart contracts allow for automatic, secure, peer-to-peer energy payments. In Germany, Share&Charge is an app based on Ethereum technology that connects electric cars with available residential and commercial charging stations and facilitates payments. The technology has also been piloted in California using eMotorwerks’ JuiceBox EV chargers.

The future is uncertain, but some are taking a lead

For utilities, blockchain is a double-edged sword. New challengers can use blockchain to displace incumbents, but incumbents that use blockchain wisely stand to realize substantial benefits. By applying blockchain to their vast stores of data, utilities can unlock new revenue streams from better-coordinated markets, “smarter” hardware,

Exhibit 3 Connect EV charging stations to nearby drivers to optimize pricing.



Potential impact on power industry

Larger, more efficient EV charging station network

Faster adoption of EVs due to greater ease of use

Helps flatten the demand curve and alleviate power pricing issues, increasing energy used at midday

and wider electrification. And all of this activity will depend on solving some of the problems that could prevent blockchain technology from being used at scale (see sidebar, “Overcoming early hurdles”).

Many utilities have started to assess the potential of blockchain technology to create both internal and industry-wide efficiencies. Some have gone a step further and launched pilots in such areas as

Overcoming early hurdles

While blockchain has the potential to transform transaction-based networks, several characteristics of the technology must first be resolved. The challenges listed below are three of the early hurdles blockchain must overcome in order to scale.

- 1. Energy use:** As public blockchains (like bitcoin) grow, they require increasingly complex validation methods and more validators, which results in multiple miners working on the same high-energy validation. The amount of computing power, and therefore energy, required to validate each transaction also increases. Experts are experimenting with new ways to grow these public blockchains more efficiently. However, this is not a challenge for all blockchains. Private blockchains that use administrators instead of miners to validate transactions do not encounter this problem and are able to execute faster transactions with minimal energy use.
- 2. 'Off-chain' security:** Although blockchains themselves have never been hacked, off-chain fraud may be as rife as ever. In July 2017, for example, a hacker stole \$31 million of the popular cryptocurrency Ethereum. This theft exploited a vulnerability, not in the blockchain itself but in the encryptions that protect each member's secure key. Still, recent hacks prudently demonstrate that a network employing blockchains can be manipulated if improperly guarded.
- 3. Governance:** A lack of blockchain procedures and global regulation also means that the procedure for disputes, wrongdoings, and transaction reversals is inconsistent and legally uncertain. It is still unclear how decentralized networks will be treated in a largely centralized world, but some blockchain investors and developers have prioritized working with governments to ensure blockchains are regulated thoughtfully and collaboratively.

trading, distribution, and data management. Europe has emerged as the leading region for blockchain innovation, with companies launching a range of initiatives. RWE is piloting an electric-vehicle charging-station network based on smart contracts, while Vattenfall has launched a pilot peer-to-peer energy-trading network. In Asia, energy manager and power-marketing company Eneres is partnering with Aizu Laboratories to launch a peer-to-peer network. Development in the United States has tended to be led by players outside the power industry, including the Department of Energy.

Blockchains enable "trustless" transactions ruled by incorruptible algorithms and free of intermediaries, governments, and industry watchdogs. There are not yet consistent, coordinated rules for markets based on the technology, but standard-setting efforts are ramping up. The Energy Web Foundation (EWF), for example, which comprises more than thirty affiliates around the world, is working with regulators and technology providers to catalyze technological and regulatory advances. EWF's goal is to support development and create open-source blockchains with common standards and

features specific to the energy industry. Additionally, energy-specific forums, such as China's Wanziang Blockchain labs and Endesea Blockchain labs, host summits and challenges aimed at helping standardize processes and catalyze solutions.

Conclusion

Even in this initial phase of commercial pilots, there is clear potential for blockchain technology to catalyze current disruptions transforming the power industry. Equally clear is that some stakeholders will benefit, others will see their business models change, and others could lose out. Among the former group are likely to be consumers, owners of solar-generation systems, microgrid participants, electric-vehicle owners, and others whose energy use involves the Internet of Things. Utilities and equipment and device makers may see their roles evolve, while the impact on exchanges, information providers, and administrators may be more disruptive as they are replaced by automated processes.

As the technological playing field takes shape, a diverse range of opportunities should appear for power-industry participants. For companies taking a medium-term view, that means acting now to put in place the strategic tools to respond to blockchain. Utilities should consider how it might create either a competitive advantage or risk of disintermediation. Utilities that participate in collaborative blockchain consortia and understand the risks and opportunities of the technology will be better prepared to act when the time is right. ■

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